

Financial Report Five Year Forecast May, 2016



Table of Contents

		PAGE #
Table of	Contents	2
Executiv	re Summary	3
Revenue	Overview	4
	1.010 - General Property Tax (Real Estate)	5
	1.020 - Public Utility Personal Property	6
	1.030 - Income Tax	7
	1.035 - Unrestricted Grants-in-Aid	8
	1.040 & 1.045 - Restricted Grants-in-Aid	9
	1.050 - Property Tax Allocation	10
	1.060 - All Other Operating Revenues	11
	2.070 - Total Other Financing Sources	12
Expendi	tures Overview	13
	3.010 - Personnel Services	14
	3.020 - Employee Benefits	15
	3.030 - Purchased Services	16
	3.040 - Supplies and Materials	17
	3.050 - Capital Outlay	18
	3.060 - 4.060 - Intergovernmental & Debt	19
	4.300 - Other Objects	20
	5.040 - Total Other Financing Uses	21
Forecast	Compare	22
Five Yea	r Forecast	23
Supplem	nentals	
	Head Count Enrollment Projections	24
	Funded Enrollment Projections	25
	Cash Reserve Indicators	26

Forecast Purpose/Objectives

Ohio Department of Education's purposes/objectives for the five-year forecast are:

- 1. To engage the local board of education and the community in the long range planning and discussions of financial issues facing the school district.
- 2. To serve as a basis for determining the school district's ability to sign the certificate required by 0.R.C. §5705.412, commonly known as the "412 certificate."
- 3. To provide a method for the Department of Education and Auditor of State to identify school districts with potential financial problems.

Executive Summary

Five	Year Forecast - Simplified Statement	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020
	Beginning Balance	17,504,077	23,709,902	25,409,317	24,126,973	20,763,075
	+ Revenue	80,572,091	77,792,079	77,117,287	75,982,352	75,254,289
	+ Proposed Renew/Replacement Levies	-	-	-	1,488,046	2,981,823
	+ Proposed New Levies	-	-	-	-	-
	- Expenditures	(74,366,266)	(76,092,664)	(78,399,631)	(80,834,296)	(83,356,945)
	= Revenue Surplus or Deficit	6,205,825	1,699,415	(1,282,344)	(3,363,898)	(5,120,833)
	Ending Balance	23,709,902	25,409,317	24,126,973	20,763,075	15,642,243
	Revenue Surplus or Deficit w/o Levies	6,205,825	1,699,415	(1,282,344)	(4,851,944)	(8,102,656)
	Ending Balance w/o Levies	23,709,902	25,409,317	24,126,973	19,275,029	11,172,373

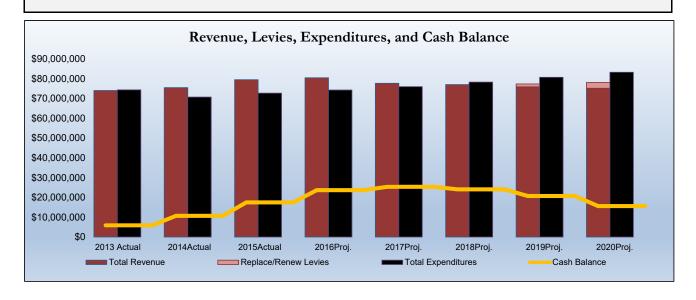
Summary:

With the renewal levy included, the district continues its trend toward spending more than its revenue. The trend's worsening is accelerated because of a greater than expected drop in enrollment and commensurate reduction in state funding. With the levy renewed the district's revenue shortfall is projected to be -\$5,120,833 in FY 2020. If the levy is not renewed then the district's expected revenue shortfall is -\$8,102,656.

Because of the trend toward deficit spending and the impact of declining enrollment on state funding, the district will continue to re-evaluate its financial plan. Areas such as instructional supply and capital will be evaluated in terms of maintaining financial stability through the forecast period.

The district's interim cash balance reserves appear adequate and provide the district with financial stability as the financial plan is adjusted and annual operational sustainability is increased. (See Cash Reserve Supplement)

Note: State funding could perform better than forecasted if the district's enrollment performs better. The district is on the formula and its revenue will go up and down in response to more or fewer students. Additional monitoring of enrollment trends is warranted.

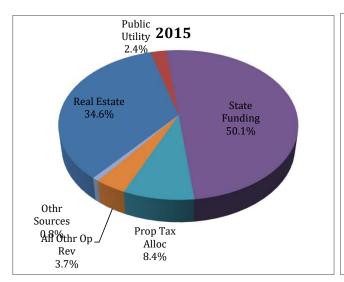


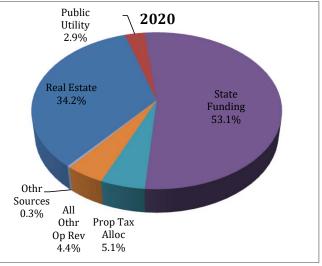
Revenue Overview

	Prev. 5-Year			PROJECTED			5-Year
	Avg. Annual	Fiscal Year	Avg. Annual				
	Change	2016	2017	2018	2019	2020	Change
Revenue:							
1.010-Real Estate	2.52%	3.04%	-1.97%	0.40%	0.66%	0.58%	0.54%
1.020-Public Utility	-0.33%	8.24%	3.98%	3.12%	2.96%	2.95%	4.25%
1.030-Income Tax	n/a	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
1.035-State Funding	3.16%	1.70%	-0.30%	-1.08%	0.42%	1.55%	0.46%
1.040-Restricted Aid	225.13%	-15.38%	-2.51%	-2.10%	-1.52%	-1.10%	-4.52%
1.045-Restr Federal SFSF	-74.49%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
1.050-Property Tax Alloc	-4.69%	-14.19%	-15.69%	-10.25%	-2.60%	-2.69%	-9.09%
1.060-All Other Operating	6.67%	-0.29%	1.56%	3.38%	3.40%	3.42%	2.29%
1.070-Total Revenue	2.00%	0.14%	-1.92%	-0.87%	0.46%	0.99%	-0.24%
2.070-Total Other Sources	131.49%	140.63%	-84.85%	0.00%	0.00%	0.00%	11.15%
2.080-Total Rev & Other Srcs	2.08%	1.23%	-3.45%	-0.87%	0.46%	0.99%	-0.33%

The revenue summary above includes renewal of the district's emergency levy. With the levy, the district's total operating revenue (Line 1.070) is projected to decrease over the next five years. Much of this decrease is driven by reductions in state funding. The state's per pupil funding (Lines 1.035 and 1.040) is projected to decline because currently the district's funded enrollment has dropped significantly over last year, and the district's October 2015 estimates. If the enrollment improves then the state funding projections will improve accordingly.

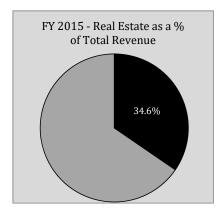
The second category of state funding that is declining is property tax allocation (line 1.050). This revenue category is declining because the state is phasing out the remaining tangible personal property tax reimbursement intended to replace local tax revenue losses.

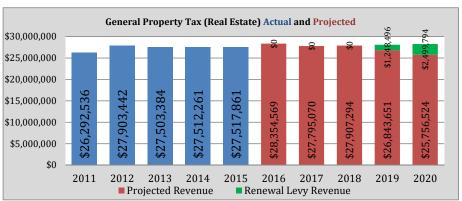




1.010 - General Property Tax (Real Estate)

Revenue collected from taxes levied by a school district by the assessed valuation of real property using effective tax rates for class I (residential/agricultural) and class II (business).





Local real estate property taxes make up 34.6% of the district's revenue. Revenue growth has been constrained by declining property values over the past few years. The district also must maintain a renewal levy in order to keep the current level of taxes; the reserved portion of the renewal levy is reflected in the green portion of the bar chart above. The real estate portion of the renewal levy is about \$2,499,794 on an annual basis in FY 2020. There are other revenue categories impacted by the renewal levy as well: public utility personal property, and property tax allocation.

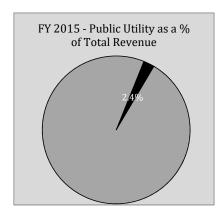
Lorain county went through triennial update during calendar year 2015. Total tax year 2015 real estate values declined 7,651,480, or -0.90%, for taxes to be collected in calendar year 2016. The county will go through a six-year reappraisal update in calendar year 2018, some growth is projected to occur; however, tax rates decline in response to inflationary pressure and therefore revenue gain will be minimal. This explains the very limited growth in revenue, with the renewal levy included, through FY 2020.

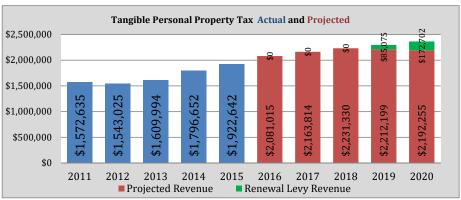
				59.77% of Tota	al Real Estate	40.23% of Tota	al Real Estate	
				Reve	nue	Reve	nue	Gross
				Effective		Effective		Collection
	Real Property	Yr-Over-Yr		Residential	Yr-Over-Yr	Business	Yr-Over-Yr	Rate
Tax Year	Valuation	Change	Percentage	Tax Rate	Change	Tax Rate	Change	All Taxes
2011	855,116,020	(4,432,650)	-0.5%	35.74		42.49		97.1%
2012	785,178,820	(69,937,200)	-8.1%	38.77	3.03	44.81	2.32	95.2%
2013	786,806,640	1,627,820	0.2%	38.92	0.15	45.01	0.20	97.1%
2014	779,503,070	(7,303,570)	-0.8%	39.32	0.40	46.21	1.20	97.1%
2015	771,851,590	(7,651,480)	-0.9%	39.68	0.35	46.30	0.08	98.8%
2016	771,512,248	(339,342)	0.0%	39.69	0.02	46.40	0.10	97.3%
2017	771,174,799	(337,448)	0.0%	39.89	0.20	46.69	0.28	97.4%
2018	790,469,520	19,294,721	2.2%	39.10	(0.79)	46.25	(0.43)	97.4%
2019	791,049,503	579,982	0.1%	39.27	0.17	46.42	0.16	97.4%

Note: Tax Rates Include Existing Renewal Levies Included as Renewed, No New Levies Included

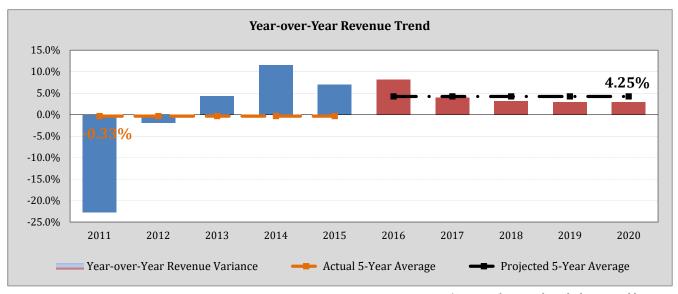
1.020 - Public Utility Personal Property

Revenue generated from public utility personal property valuations multiplied by the district's full voted tax rate.



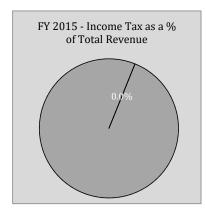


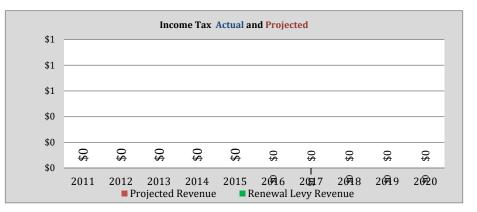
Public utility personal property generates 2.4% of the district's revenue. This valuation classification grew 5.87% in tax year 2015 for taxes collected in calendar year 2016. The category is projected to grow through FY 2016, but at a slower pace than the 2015 level. Like real estate this revenue is impacted by the district's renewal levy. As indicated in the green portion of the bar chart above the renewal levy will generate about \$112,702 annually by FY 2020.

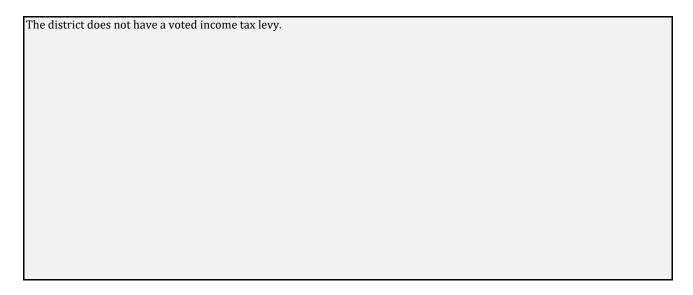


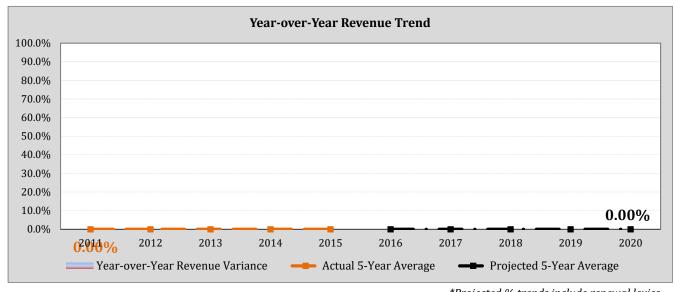
1.030 - Income Tax

Revenue collected from income tax earmarked specifically to support schools with a voter approved tax by residents of the school district; separate from federal, state and municipal income taxes.



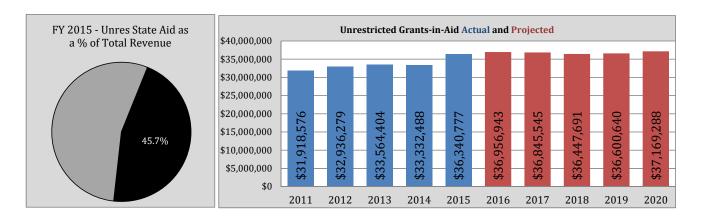






1.035 - Unrestricted Grants-in-Aid

Funds received through the State Foundation Program with no restriction.

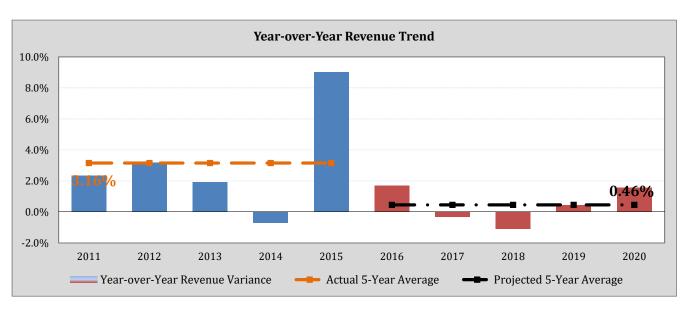


The state's per pupil funding formula generates 45.7% of the district's revenue. Beginning in FY 2014, Ohio implemented a new funding formula. That particular formula provided noteworthy funding increases for the district. The new formula's positive impact has been contained and possibly stalled by unexpected enrollment decline relative to the district's October, 2015 estimates. See enrollment supplement of this report.

The State adopted a new budget to fund schools in FY 2016 and FY 2017. The district's state share in FY 2016 is projected to be 59.0%, which generates \$3,480 of the statewide \$5,900 per pupil amount. The district's state share is projected to remain at 59.0% in FY 2020 to generate \$3,722 of the estimated statewide \$6,300 per pupil amount.

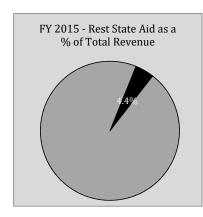
In October the state estimated the district's state funding to be \$1.1 million higher than current projections. This is because FY 2016 funded enrollment dropped even more than anticipated in October. Funded enrollment is expected to decline noticeably from FY 2016 to FY 2020 (see enrollment supplement of this report). The district's state funding is expected to peak in FY 2016 and transition to a guarantee amount by FY 2020. Although the current legislation only runs through FY 2017, the forecast assumes a continuation of the current formula though 2020. The forecast also assumes a guarantee of 100% of the amount received in 2015.

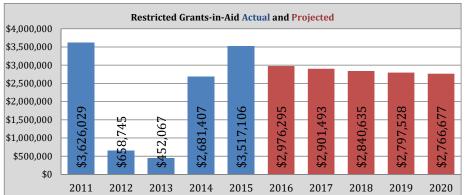
This line item also includes casino revenue which is estimated at \$50.50 per pupil.



1.040 & 1.045 - Restricted Grants-in-Aid

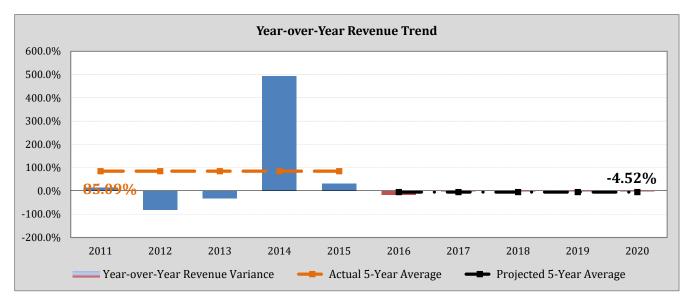
Funds received through the State Foundation Program or other allocations that are restricted for specific purposes.





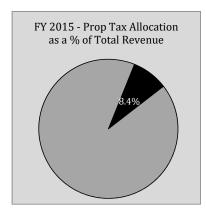
Restricted state funding is 4.4% of the district's total revenue and is primarily comprised of add-on funding for economic disadvantaged students. The district's percentage of economically disadvantaged students unexpectedly declined from FY 2015's 70.08%, to 67.48% in FY 2016. The district had 5,062 students identified as economically disadvantaged in FY 2015 and generated \$578 per pupil, or \$2.92 million. The district has 4,732 students identified as economically disadvantaged in FY 2016 generating \$543 per pupil, or \$2.57 million. The change has reduced funding by almost \$400,000.

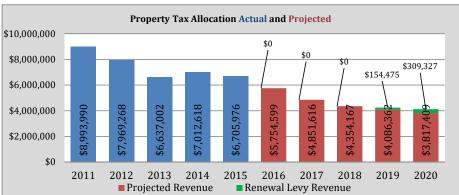
The general decline in enrollment and a shift in the percentage of students determined economically disadvantaged has resulted in a \$350,000 loss in funding. The forecast is modeling the FY 2016 level of economic disadvantaged through FY 2020.



1.050 - Property Tax Allocation

Includes funds received for Tangible Personal Property Tax Reimbursement, Electric Deregulation, Homestead and Rollback.



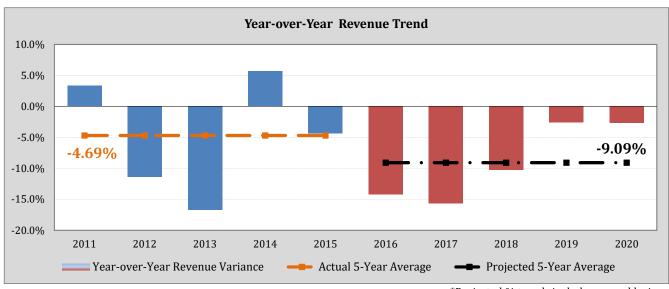


Property tax allocation (PTA) is comprised of three types of revenue that when combined are currently about 8.4% of district revenue. One type of PTA is projected to decline starting in 2018, and in accordance with state law.

The first two types of PTA revenue involve state reimbursement for local real estate tax credits (deductions). In essence, local residential real estate taxes are reduced by rollback (12.5% for owner occupied houses) and also for homestead (disabled, senior citizens, etc.). This revenue reimbursement is about \$3.7 million of the PTA total.

The third type of revenue included in the PTA category is for the state's reimbursement of local tangible personal property (TPP) tax revenue losses resulting from statewide tax policy changes in 2005. The district received \$2.24 million in regular operating TPP reimbursement in FY 2015, this amount drops to \$0 in FY 2018. The district also receives \$724,000 in emergency levy TPP reimbursement. This reimbursement is being reduced at an annual rate of about \$72,000 until it is completely eliminated.

The loss of the TPP reimbursement will cost the district \$2.6 million in annual operating revenue by FY 2020.

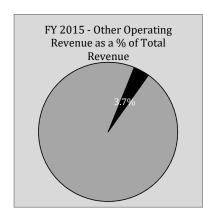


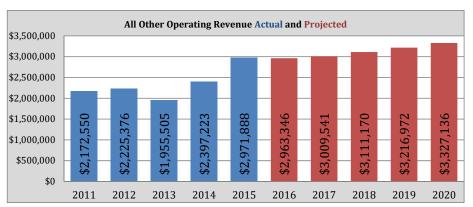
*Projected % trends include renewal levies



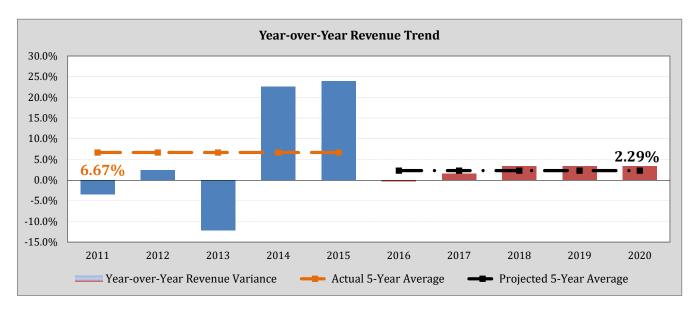
1.060 - All Other Operating Revenues

Operating revenue sources not included in other lines; examples include tuition, fees, earnings on investments, rentals, and donations.



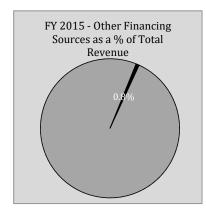


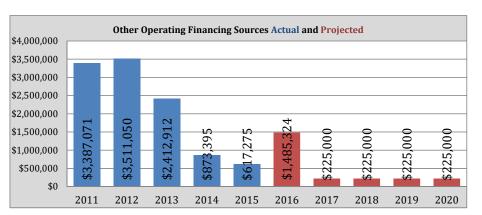
Other revenue provides 3.4% of the district's total revenue and is primarily comprised of tuition (approximately \$1.6 million) received from other districts. Open enrollment, at \$1,159,086 in FY 2015 and \$1,318,768 in FY 2016, is the largest tuition category. The district also receives Medicaid reimbursement at approximately \$540,000 per year, which is the second largest portion of other revenue.



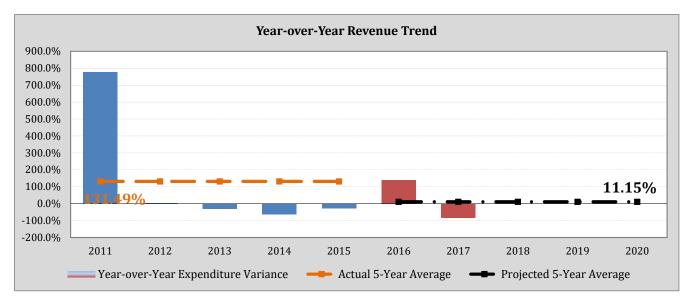
2.070 - Total Other Financing Sources

Includes proceeds from sale of notes, state emergency loans and advancements, operating transfers-in, and all other financing sources like sale and loss of assets, and refund of prior year expenditures.





The district received an OSFC refund in FY 2016 which increased revenue. For FY 2017 the forecast only includes the return of advances (temporary loans) to other district funds. There is a corresponding advance out on the expenditure side.

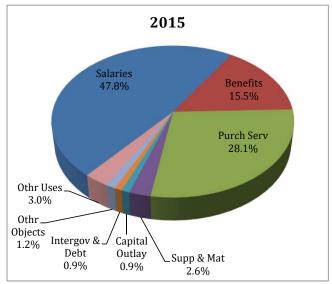


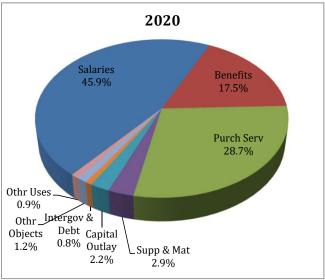
Expenditures Overview

	Prev. 5-Year			PROJECTED			5-Year
	Avg. Annual Change	Fiscal Year 2016	Fiscal Year 2017	Fiscal Year 2018	Fiscal Year 2019	Fiscal Year 2020	Avg. Annual Change
Expenditures:							
3.010-Salaries	-2.11%	0.08%	1.80%	2.47%	2.55%	2.55%	1.89%
3.020-Benefits	-2.47%	6.32%	4.78%	4.86%	4.98%	5.05%	5.20%
3.030-Purchased Services	6.27%	1.80%	4.28%	3.19%	3.20%	3.21%	3.14%
3.040-Supplies & Materials	8.47%	14.63%	3.19%	3.25%	3.26%	3.26%	5.52%
3.050-Capital Outlay	79.91%	219.22%	-20.75%	1.71%	1.72%	1.72%	40.73%
3.060-Intergov	-53.00%	n/a	n/a	n/a	n/a	n/a	n/a
4.010-4.060-Debt	0.09%	0.26%	-0.26%	-0.26%	0.53%	-0.11%	0.03%
4.300-Other Objects	3.97%	7.24%	2.00%	2.00%	2.00%	2.00%	3.05%
4.500-Total Expenditures	0.21%	4.19%	2.34%	3.06%	3.13%	3.15%	3.17%
5.040-Total Other Uses	-3.23%	-65.68%	0.57%	0.58%	0.39%	0.00%	-12.83%
5.050-Total Exp & Other Uses	-0.37%	2.13%	2.32%	3.03%	3.11%	3.12%	2.74%

Operating expenditures (Line 4.500) are projected to grow at an average annual rate of 3.17%. The forecast includes the district's FY 2015 instructional supply and capital planning.

Salary costs have been reduced over 10% in the previous five years and are projected to grow just 1.89% annually in the forecasted period. Benefit increases were contained because the health premium self insurance fund surplus, and a 0.0% permium increase in FY 2016.

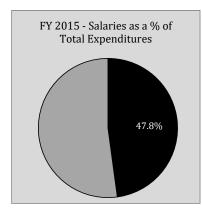


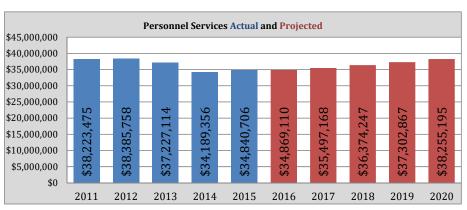




3.010 - Personnel Services

Employee salaries and wages, including extended time, severance pay, supplemental contracts, etc.

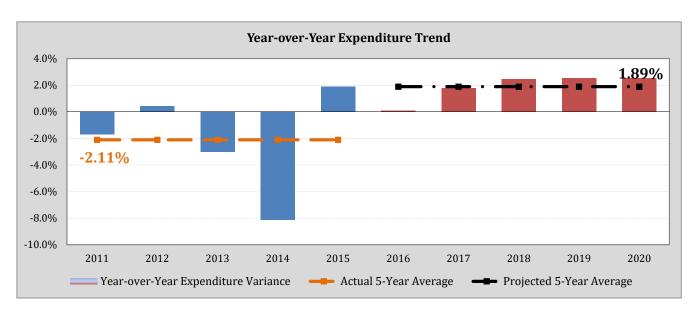




Salaries are 47.8% of the district's total expenditures and decreased at an average annual rate of -2.11% over the previous five years. The district reduced salary costs by more than 10% over the past five years. In FY 2014 the district reduced 45 certified, 21 classified, and 1 administration position(s).

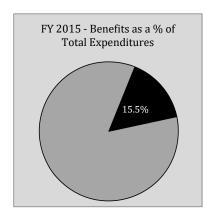
This expenditure is projected to grow at an average annual rate of 1.89% during the forecast period ending June 30, 2020.

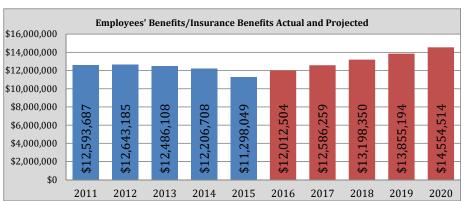
Expenditures for FY 2016 salaries are projected to increase just 0.8% over FY 2015 because retirement/replacement savings. Retirement activity is projected to slow, and thererfore retirement/replacement savings are not included in the projected years FY 2018 through FY 2020.



3.020 - Employees' Benefits

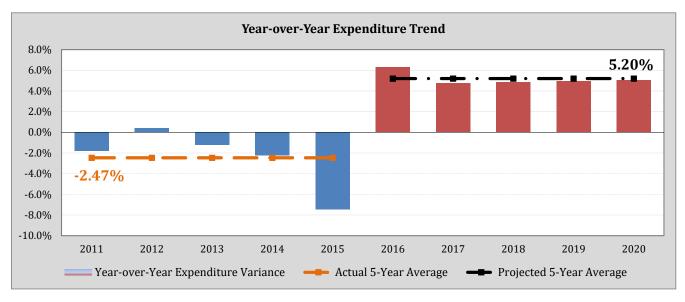
Retirement for all employees, Workers Compensation, early retirement incentives, Medicare, unemployment, pickup on pickup, and all health-related insurances.





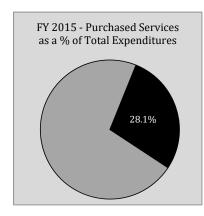
Employee fringe benefits account for 15.5% of district's operating expenses. The expense decreased in the historical five year period because of reduced staffing levels. Also, the district used one-time self-insurance fund savings to eliminate one month's premium in FY 2015; this was a one-time savings of approximately \$464,000. The district has lowered its self-insurance fund balance in fiscal year 2016 and beyond to reflect 12 months of premium each year.

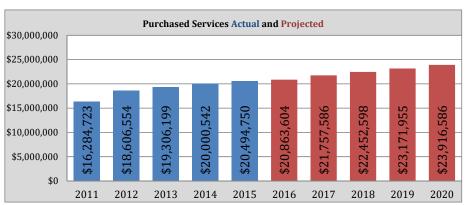
The district's health insurance premium increased 0.0% in FY 2016, which is significantly less than the 9.0% estimated in May, 2015. Health insurance premiums are projected to grow at an annual rate of 8.0% in FY 2017 and beyond.



3.030 - Purchased Services

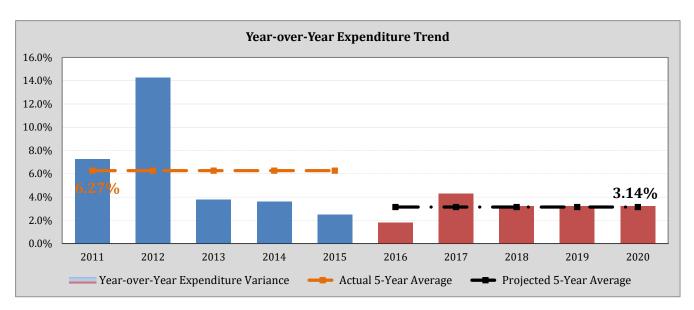
Amounts paid for personal services rendered by personnel who are not on the payroll of the school district, and other services which the school district may purchase.





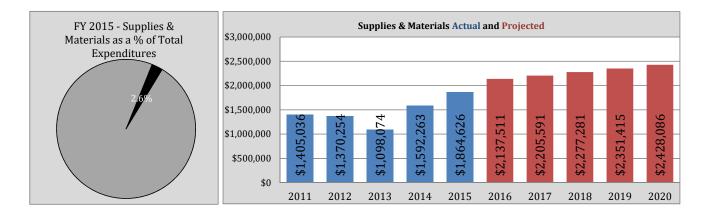
Purchased services are the second largest component of the district's budget, and totaled 28.1% of expenditures in FY 2015. The largest share of this category is tuition paid to other entities such as community schools and other school districts (open enrollment). In FY 2015 tuition increased \$504,000 or 3.9%, to a total of \$13,177,638 which was 64% of the purchased service category. Tuition is projected to grow 2.2% in FY 2016. Open enrollment is the fastest growing tuition category in FY 2016. Annual growth is projected to average \$445,000 per year in FY 2017 through FY 2020.

Other growth in purchased services is due to utilities which totaled \$1,801,494 in FY 2015, and was 9.0% of the purchased services budget. Fiscal year 2016 utilities decreased \$60,606 from the FY 2015. Utilities are projected to grow annually at an average rate of 4.0% in FY 2017 through FY 2020.

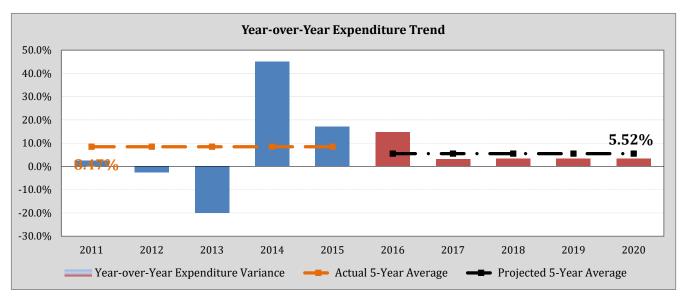


3.040 - Supplies & Materials

Expenditures for general supplies, instructional materials including textbooks and media material, bus fuel and tires, and all other maintenance supplies.

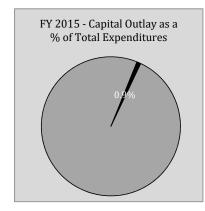


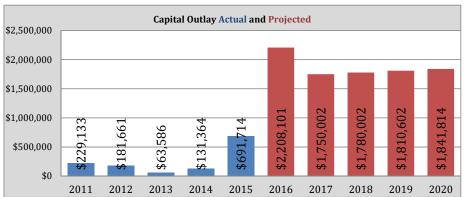
Supplies include instructional materials, and in FY 2015 comprised 2.6% of the district's total expenditures. In reponse to state funding improvement, the district established a plan in FY 2015 to invest additional dollars in supplies, specifically instructional supplies, in response to the cuts that were made during the Great Recession. The spending level being established is more in-line with the district's goals and can hopefully be sustained. Declining enrollment since the October, 2015 forecast reveal significantly less state funding than was projected in the prior forecast, and challenges the district's ability to maintain its instructional supply investment.



3.050 - Capital Outlay

This line includes expenditures for items having at least a five-year life expectancy, such as land, buildings, improvements of grounds, equipment, computers/technology, furnishings, and buses.

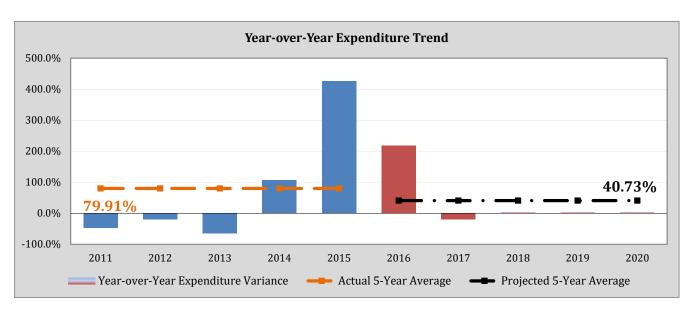




Similar to supplies, the district started increasing its capital investment from the prior years. The capital expenditures total just 0.9% of the FY 2015 total expenditures.

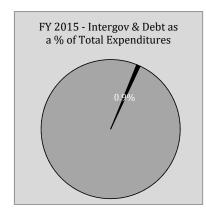
Previously, capital improvement needs of buildings were deferred because of budget deficits, but with increases in state funding the district is now projecting to allocate about 2.0% of its budget to addressing serious building repairs.

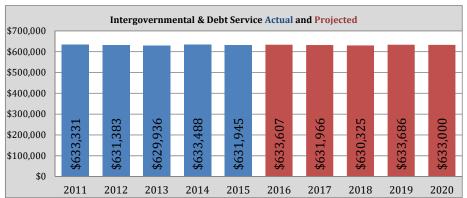
The district deferred about \$1.0 million of its FY 2015 plan into FY 2016, which causes the one-time spike. The annual investment will level out in FY 2017 and beyond.



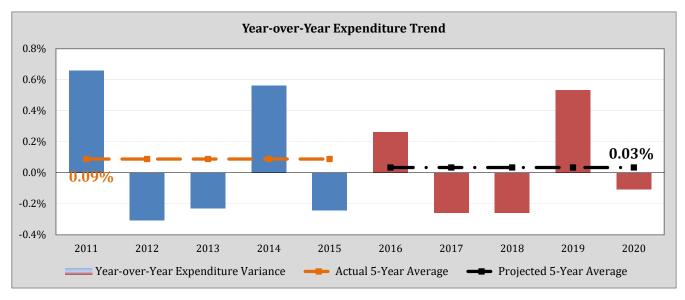
3.060-4.060 - Intergovernmental & Debt

These lines account for pass through payments, as well as monies received by a district on behalf of another governmental entity, plus principal and interest payments for general fund borrowing.



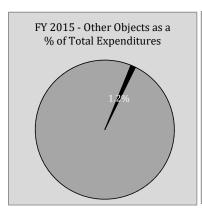


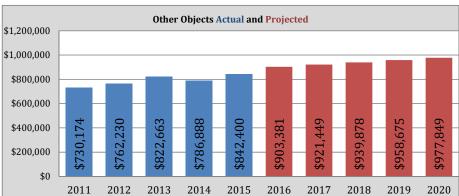
Debt is only 0.9% of the district's budget and the debt schedule is modeled through FY 2020. Debt includes an energy savings project, as well as a locally funded initiative included in the Ohio School Facilities Commission's construction project.



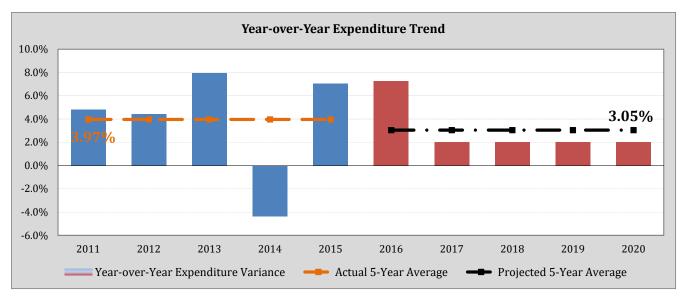
4.300 - Other Objects

Primary components for this expenditure line are membership dues and fees, ESC contract deductions, County Auditor/Treasurer fees, audit expenses, and election expenses.



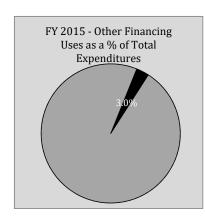


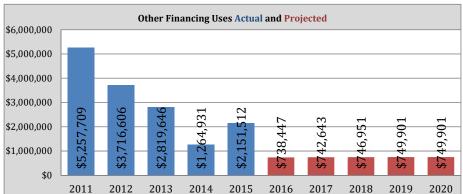
Other objects are just 1.2% of the budget with the largest component being county auditor and treasurer fees for the collection of local tax revenue. These fees increased about \$60,000 in FY 2016.



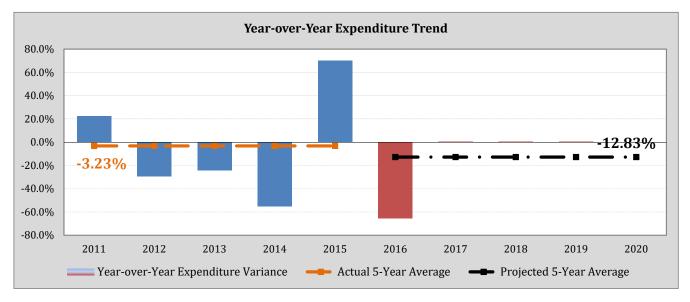
5.040 - Total Other Financing Uses

Operating transfers-out, advances out to other funds, and all other general fund financing uses.





Performing Arts Center			Projected			Actual	
Performing Arts Center 69,360 70,747 72,162 73,605 73,605 009 Fund Student Fees 90,000 92,700 95,481 98,345 101,296 Severance to 035 Fund 1,000,000 350,000 350,000 350,000 350,000	2020	2019	2018	2017	2016	2015	
009 Fund Student Fees 90,000 92,700 95,481 98,345 101,296 Severance to 035 Fund 1,000,000 350,000 350,000 350,000 350,000		Year	on Previous Fiscal Y	are not Based Upo	Projections		
009 Fund Student Fees 90,000 92,700 95,481 98,345 101,296 Severance to 035 Fund 1,000,000 350,000 350,000 350,000 350,000	73,605	73.605	73.605	72.162	70.747	69.360	Performing Arts Center
	101,296						9
Construction 744,934	350,000	350,000	350,000	350,000	350,000	1,000,000	Severance to 035 Fund
						744,934	Construction
Fiscal Year End Advances 247,218 225,000 225,000 225,000 225,000	225,000	225,000	225,000	225,000	225,000	247,218	Fiscal Year End Advances



Forecast Compare

Comparison of Previous Forecast Amounts to Current Forecasted Numbers F.Y. 2016

	_	Column A	Column B	Column C	Column D
		Previous	Current	Dollar	Percent
		Forecast	Forecast	Difference	Difference
		Amounts For	Amounts For	Between	Between
		F.Y. 2016	F.Y. 2016	Previous	Previous
		Prepared on:	Prepared on:	and	and
	Revenue:	October, 2015	5/10/2016	Current	Current
1	Real Estate & Property Allocation	\$33,517,845	\$34,109,168	\$591,323	1.8%
2	Public Utility Personal Property	\$2,042,497	\$2,081,015	\$38,519	1.9%
3	Income Tax	\$0	\$0	\$0	n/a
4	State Foundation Restricted & Unrestricted	\$41,382,536	\$39,933,238	-\$1,449,298	-3.5%
5	Other Revenue	\$2,861,618	\$2,963,346	\$101,728	3.6%
6	Other Non Operating Revenue	\$1,271,361	\$1,485,324	\$213,963	16.8%
7	Total Revenue	\$81,075,857	\$80,572,091	-\$503,765	-0.6%
	Expenditures:			_	
8	Salaries	\$34,980,213	\$34,869,110	-\$111,103	-0.3%
9	Fringe Benefits	\$11,977,869	\$12,012,504	\$34,635	0.3%
10	Purchased Services	\$20,961,990	\$20,863,604	-\$98,386	-0.5%
11	Supplies, Debt, Capital Outlay & Other	\$6,260,147	\$5,882,600	-\$377,547	-6.0%
12	Other Non Operating Expenditures	\$738,447	\$738,447	\$0	0.0%
13	Total Expenditures	\$74,918,667	\$74,366,266	-\$552,401	-0.7%
14	Revenue Over/(Under) Expenditures	\$6,157,189	\$6,205,825	\$48,636	0.1%*
15	Ending Cash Balance	\$23,661,266	\$23,709,902	\$48,636	0.1%*
13	Ending Cash Balance	22,001,200	23,705,502	Ş46,030	0.1/0

^{*}Percentage Expressed In Terms of Total Expenditures

Current projections are within 0.1% of the October estimate overall. However, a detrimental variance developed in the state funding (line 4) category. Because the district's enrollment declined more than expected (current state reports), the district could lose over \$1.0 million in state per pupil revenue on an annual basis. Line 4 poses an additional sustainability challenge to the district if enrollment does not recover.

Line 1 is up because of a slight improvement in the county's collection rate of taxes, but also because of a one-time increase of \$475,000 in the collection of prior year delinquencies. While this type of revenue increase could happen again it is not projected in future years.

Line 11 decreased because the district did not commit all of its supply and capital plan budget.

Overall the ongoing annual net impact of the above variances is detrimental and expected to be about \$1.0 million per year.

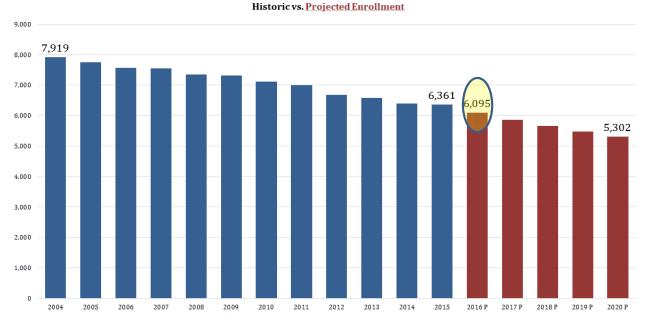
Elyria City Schools

	Actual			FORECASTED		
Fiscal Year:	2015	2016	2017	2018	2019	2020
Revenue:						
1.010 - General Property Tax (Real Estate)	27,517,861	28,354,569	27,795,070	27,907,294	26,843,651	25,756,524
1.020 - Public Utility Personal Property	1,922,642	2,081,015	2,163,814	2,231,330	2,212,199	2,192,255
1.030 - Income Tax	-	-	-	-	-	-
1.035 - Unrestricted Grants-in-Aid	36,340,777	36,956,943	36,845,545	36,447,691	36,600,640	37,169,288
1.040 - Restricted Grants-in-Aid	3,517,106	2,976,295	2,901,493	2,840,635	2,797,528	2,766,677
1.045 - Restricted Federal Grants - SFSF	-	-	-	-	-	-
1.050 - Property Tax Allocation	6,705,976	5,754,599	4,851,616	4,354,167	4,086,362	3,817,409
1.060 - All Other Operating Revenues	2,971,888	2,963,346	3,009,541	3,111,170	3,216,972	3,327,136
1.070 - Total Revenue	78,976,250	79,086,767	77,567,079	76,892,287	75,757,352	75,029,289
Other Financing Sources:						
2.010 - Proceeds from Sale of Notes	-	-	-	-	-	-
2.020 - State Emergency Loans and Adv	-	-	-	-	-	-
2.040 - Operating Transfers-In	1,250	-	-	-	-	-
2.050 - Advances-In	362,122	247,218	225,000	225,000	225,000	225,000
2.060 - All Other Financing Sources	253,903	1,238,106	-	-	-	-
2.070 - Total Other Financing Sources	617,275	1,485,324	225,000	225,000	225,000	225,000
2.080 - Total Rev & Other Sources	79,593,525	80,572,091	77,792,079	77,117,287	75,982,352	75,254,289
Expenditures:	0.4.0.4.0.			0.40=40.=		
3.010 - Personnel Services	34,840,706	34,869,110	35,497,168	36,374,247	37,302,867	38,255,195
3.020 - Employee Benefits	11,298,049	12,012,504	12,586,259	13,198,350	13,855,194	14,554,514
3.030 - Purchased Services	20,494,750	20,863,604	21,757,586	22,452,598	23,171,955	23,916,586
3.040 - Supplies and Materials	1,864,626	2,137,511	2,205,591	2,277,281	2,351,415	2,428,086
3.050 - Capital Outlay	691,714	2,208,101	1,750,002	1,780,002	1,810,602	1,841,814
3.060 - Intergovernmental	-	-	-	-	-	-
Debt Service:						
4.010 - Principal-All Years	513,903	-	-	-	-	-
4.020 - Principal - Notes	-	-	-	-	-	-
4.030 - Principal - State Loans	-	-	-	-	-	-
4.040 - Principal - State Advances	-	_	_	_	_	_
4.050 - Principal - HB264 Loan	-	451,831	470,500	489,940	510,184	525,000
4.055 - Principal - Other	-	85,000	85,000	85,000	90,000	95,000
4.060 - Interest and Fiscal Charges	118,042	96,776	76,466	55,385	33,502	13,000
4.300 - Other Objects	842,400	903,381	921,449	939,878	958,675	977,849
4.500 - Total Expenditures	70,664,190	73,627,819	75,350,021	77,652,680	80,084,395	82,607,044
Other Financing Uses						
5.010 - Operating Transfers-Out	1,904,294	513,447	517,643	521,951	524,901	524,901
5.020 - Advances-Out	247,218	225,000	225,000	225,000	225,000	225,000
5.030 - All Other Financing Uses	-	-	-	-	-	-
5.040 - Total Other Financing Uses	2,151,512	738,447	742,643	746,951	749,901	749,901
5.050 - Total Exp and Other Financing Uses	72,815,702	74,366,266	76,092,664	78,399,631	80,834,296	83,356,945
6.010 - Excess of Rev Over/(Under) Exp	6,777,823	6,205,825	1,699,415	(1,282,344)	(4,851,944)	(8,102,656)
7.010 - Cash Balance July 1 (No Levies)	10,726,254	17,504,077	23,709,902	25,409,317	24,126,973	19,275,029
7.020 - Cash Balance June 30 (No Levies)	17,504,077	23,709,902	25,409,317	24,126,973	19,275,029	11,172,373
8.010 - Estimated Encumbrances June 30	-	-	-	-	-	-
9.080 - Reservations Subtotal	-	-	-	-	-	-
10.010 - Fund Bal June 30 for Cert of App	17,504,077	23,709,902	25,409,317	24,126,973	19,275,029	11,172,373
Rev from Replacement/Renewal Levies						
11.010 & 11.020 - Income & Property Tax-Renewal		-	-	-	1,488,046	2,981,823
11.030 - Cumulative Balance of Levies	-	<u> </u>	-	-	1,488,046	4,469,870
12.010 - Fund Bal June 30 for Cert of Obligations	17,504,077	23,709,902	25,409,317	24,126,973	20,763,075	15,642,243
Revenue from New Levies						
13.010 & 13.020 - Income & Property Tax-New						
13.030 - Cumulative Balance of New Levies	_	-	-	-	-	
15.010 - Unreserved Fund Balance June 30	17,504,077	23,709,902	25,409,317	24,126,973	20,763,075	15,642,243
13.010 - Officsel veu Fullu Dalalice Julie 30	17,304,077	43,707,704	43,407,317	44,140,773	20,703,073	13,042,243

Head Count Enrollment Projections

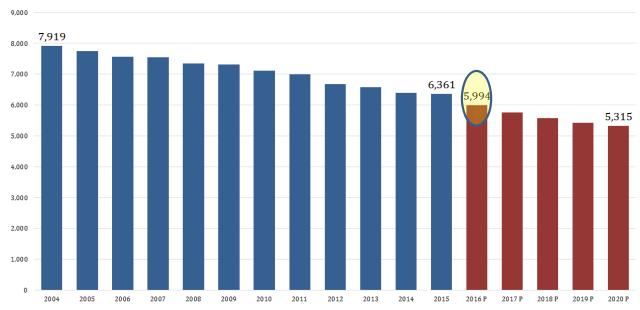
October, 2015 Enrolment Estimates





May, 2016 Enrollment Estimates

Historic vs. Projected Enrollment



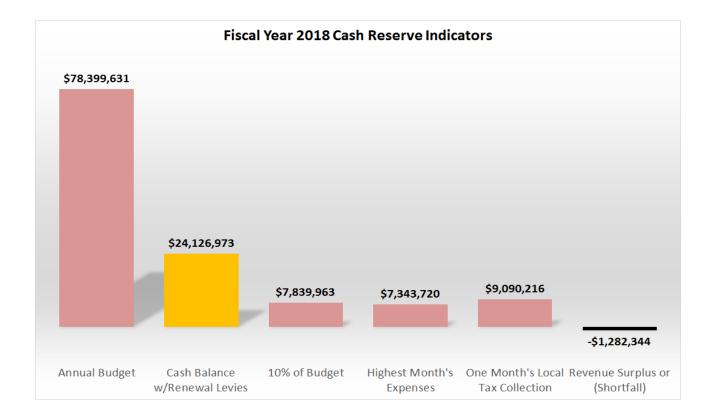
The district's current year enrollment dropped an additional 100 students over the October estimate.

Funded Enrollment Projections

			2016	2017	2018	2019	2020
Prior Year Actual /	Estimated Enrollme	nt (October Count)	6,361	5,994	5,759	5,564	5,417
Projected Changes to Prior Year E	nrollment						
Net All-Grade Level N		nge) to Prior Year	(259)	(232)	(228)	(219)	(217)
	anual Adjustments t		(116)	(27)	(27)	(27)	0
00 0		Kindergartners In	446	462	450	485	465
		s from Prior Year	(438)	(438)	(390)	(386)	(359)
Net C	hange in Outgoing a	nd Incoming Pupils	8	24	60	99	106
Current Year Estimated Enrollme	nt (Simulated Octo	ber Count)	5,994	5,759	5,564	5,417	5,306
Students at the District		Grade					
Head Count All Day K?	Yes	K	446	462	450	485	465
Kdg Tuition ADM Adjustmen	t	1	509	443	458	447	455
		2	485	477	415	429	423
		3	443	458	451	391	409
		4	420	420	435	428	381
		5	414	408	408	423	421
		6	439	394	388	388	410
		7	460	437	391	385	395
		8	474	451	428	383	380
		9	523	517	492	467	412
		10	499	465	459	437	409
		11	444	440	409	404	397
		12	438	390	386	359	358
Total Resident and Ope	n Enrollment-In Ed	ucated by District	5,994	5,762	5,570	5,426	5,315
Adjustments Needed to Calculate	Less KG if	Less Than Full Day	0	0	0	0	0
Total Formula (Funded) ADM	Less Oper	n Enrollment In K-3	(47)	(48)	(49)	(50)	(51)
	Less Open	Enrollment In 4-12	(178)	(182)	(185)	(189)	(193)
	Plus Open	Enrollment Out K-3	164	167	171	174	178
	Plus Open E	nrollment Out 4-12	416	424	433	442	450
Les	Students Going to 0	Career Tech at 80%	(125)	(125)	(125)	(125)	(125)
Plus C	ommunity School &	Charter School K-3	225	230	234	239	244
Plus Community School &	Charter School 4-12	2, plus Scholarships	707	723	739	755	772
District Manual Adjustmen	ts to Formula (Fund	led) and Total ADM	(16)	(14)	(14)	(14)	(14)
Total	Formula (Funded) A	ADM - SFPR Line a6	7,140.71	6,938.41	6,774.44	6,658.96	6,576.99

Funded enrollment was 7,436 in FY 2014 and 7,370 in FY 2015. The FY 2016 enrollment decreased by 230 students and is projected to decrease by nearly 600 students from FY 2016 to FY 2020. The loss of funded enrollment impacts the district's state funding significantly.

Cash Reserve Indicators



The district's cash flow is positive and will meet the 10% of budget threshold in FY 2018. Additionally the district's projected FY 2018 cash balance remains strong compared to other benchmarks. As indicated in FY 2018, the district is projected to trend toward revenue shortfall.

Note: While the financial forecast is for five years, using the interim period through FY 2018 provides a solid indicator of trends.